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FSVC
FINANCIAL SERVICES
VOLUNTEER CORPS

Newsletter

FSVC Partners with Bloomberg to Increase Capital Market Liquidity in Kenya



From left: CMA Chief Executive Paul Muthaura; FSVC President & CEO Andrew Spindler; Bloomberg Senior Director Michelle Bond; Nairobi, Kenya, March 9, 2017.

In March 2017, FSVC and Bloomberg delivered technical assistance to the Capital Markets Authority (CMA) of Kenya and market intermediaries, to help increase liquidity in the nation's capital markets. Volunteer experts from Bloomberg, Fordham University and the U.S. Securities and Exchange Commission (SEC) helped address regulatory and market-based impediments to liquidity, and advised on the development of new products and services to improve market access.

During the mission, FSVC hosted a roundtable

discussion in Nairobi on introducing securities lending and borrowing on the Kenyan markets, convening nearly 90 participants from government agencies and the private sector, including securities firms and investors. The event received widespread media coverage from local outlets, helping to inform the public of potential new initiatives in Kenya. The introduction of new products and services would increase the volume and pace of trading in the Kenyan markets, and help establish a vibrant and competitive financial sector driving economic growth in the country.

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Moldova: Improving Central Banking Crisis Communications



NBM staff receive training on crisis communications in Chisinau, Moldova, May 8, 2017.

In 2014, Moldova experienced a severe banking crisis followed by a recession. During that crisis, the National Bank of Moldova (NBM) demonstrated significant shortcomings in public communications and failed to sustain public confidence at a critical moment for the country's financial sector.

To help the NBM strengthen its ability to contain potential shocks to public confidence in the event of a future banking crisis, FSVS provided two volunteer experts in May to conduct a series of consultations with NBM staff and management that helped improve their strategy with regard to communications in times of crisis.

As a result of this project, the NBM obtained a roadmap on how to establish an effective communications framework in the event of a crisis. This work will lead to greater financial stability, as the NBM is better equipped to deal with extraordinary financial crisis situations in a timely and professional manner, thereby avoiding public panic, a decline in public confidence and potential bank runs.

Jordan: Investigating Cases of Terrorist Financing

As Jordan is on the front line of the fight against global terrorism, FSVS facilitated a one-week study tour in New York City for 8 Jordanian law enforcement representatives on how to investigate terrorist financing cases. The Jordanian delegation met with senior representatives from the New York Police Department (NYPD), the Federal Bureau of Investigation (FBI), Goldman Sachs, Citibank and the New York District Attorney's Office.

The study tour helped participants gain an understanding of how the private sector, U.S. law enforcement agencies and the courts work together to detect, investigate and prosecute terrorist financing cases. As a result, the delegation returned to Jordan with new ideas about how to coordinate and collaborate to keep citizens safe from potential terrorist attacks.



Jordanian officials working with NYPD on tracing terrorist financing flows; New York, February 8, 2017.

FSVC President & CEO Featured Panelist at Global Private Equity Conference



On May 17, FSVS President & CEO Andrew Spindler participated in a panel discussion on the "Evolving Regulatory Landscape for Private Equity" in emerging markets. The panel discussion was part of a three-day private equity conference for more than 850 participants in Washington, D.C., hosted by the International Finance Corporation and EMPEA, the global industry association for private capital in emerging markets. For more information on EMPEA and the 2017 Global Private Equity Conference, please go to www.empea.org.

Somalia: Combating Money Laundering and Terrorist Financing

Following two decades of civil war in Somalia, FSVC is working to build the capacity of the Central Bank of Somalia (CBS) to strengthen the financial sector and improve financial supervision. As part of its program, FSVC conducted a training for 10 CBS staff members in Mogadishu to improve their organizational capacity in anti-money laundering (AML) and combating the financing of terrorism (CFT).

CBS staff were introduced to international guiding principles and best practices in AML/CFT supervision, with a specific focus on Money Transfer Businesses (MTBs). Since a majority of



CBS staff receive AML/CFT training from FSVC staff in Mogadishu, Somalia, May 22, 2017.

remittances from abroad (accounting for nearly 40% of Somalia's economy) are conducted through MTBs, it is vital that this sector receive appropriate oversight that is not overly burdensome. FSVC's program therefore is working to empower the CBS in its fight against terrorism, while protecting the country's financial inflows.

Tunisia: FSVC and ATPC Launch E-Platform to Monitor Public Projects in Tunisia



FSVC Regional Director Moez Dalloua addresses Tunisian citizens about the launch of Cabrane; Tunis, Tunisia, May 24, 2017.

FSVC and the Tunisian Association of Public Auditors (ATCP) recently launched an electronic platform to monitor public infrastructure projects in Tunisia. The platform, known as “Cabrane” (a slang Tunisian word used to define a foreman), can be viewed at www.cabrane.com.

The first of its kind at the national level, this platform maps out meaningful data on more than 200 public infrastructure projects in 10 governorates, and allows users to participate and monitor the implementation of infrastructure projects by uploading photos, condemning cases of defect, and suggesting new infrastructure projects. Data is obtained from government sources, such as the Ministry of Equipment, under the new access-to-information law.

This platform is part of an FSVC program funded by the U.S. Department of State's Bureau of Near Eastern Affairs/Assistance Coordination Bureau, and aims to increase the effectiveness and accountability of the Government of Tunisia in implementing open government policies and strengthen the capacity of CSOs to advocate effectively for these policies.



From left: FSVC President & CEO Andrew Spindler; University of Virginia and Hong Kong University of Science and Technology Professor Harry Harding; FSVC Board Member and Retired Simpson Thacher Partner John Walker; Free University of Berlin Professor Klaus Segbers; Control Risks Partner Angela Mancini; Dubai, U.A.E., June 25, 2017.

FSVC and Carnegie Corporation of New York Host 2017 Symposium in Dubai

On June 23-25, FSVC and Carnegie Corporation of New York hosted a symposium in Dubai, U.A.E., convening over 30 top experts from the United States, Russia, China, India and the European Union. Since 2000, FSVC and Carnegie Corporation of New York have conducted annual symposia around the globe to discuss current economic, financial, energy security and environmental issues, and the respective roles of the world's major powers.

The theme of this year's symposium was "Building Cooperation in an Era of Growing Tensions." In the wake of the tumultuous political and economic events of the past year, participants discussed the increasing global trends toward nationalism and the consequences for multilateral institutions and agreements.

Participants also addressed the health of the global financial system, the effect of domestic populist movements on foreign policy, and the implications for climate change and energy security now that the U.S. has announced its withdrawal from the Paris Climate Agreement.

Two themes that surfaced repeatedly throughout the panel discussions were the lack of political leadership and growing youth unemployment. Political leadership is needed to overcome the growing polarization of domestic political movements and increasingly isolationist policies occurring in the U.S., EU, Russia, China and India. Youth unemployment will have profound destabilizing effects across virtually all sectors if solutions to create jobs for young people are not deployed.



From left: Brookings Institution Senior Fellow Sergey Aleksashenko; University of Virginia and Chinese University of Hong Kong Professor Shirley Lin; Dubai, U.A.E., June 24, 2017.



From left: University of Maryland Professor Nancy Gallagher; National University of Singapore Professor Kanti Bajpai; Stimson Center Senior Associate Yun Sun; Dubai, U.A.E., June 24, 2017.

Interview with FSVC Volunteer Expert Loretta Stack

Loretta Stack is a Financial Services Consultant and FSVC Volunteer Expert. She recently served on a project in Chisinau, Moldova to assist the National Bank of Moldova in setting up a single Central Securities Depository. This project will help ensure the integrity of securities issues, resulting in increased financial sector stability in Moldova.

Q: How did you first learn about FSVC?

A: A friend and colleague was approached by FSVC to participate in a project to advise the National Bank of Moldova (NBM) on establishing a single Central Securities Depository. When she couldn't participate in the project, she recommended me. As this was my first time volunteering for an effort like this, I had to do a bit of catch up on the reading and preparation, but fortunately FSVC staff provided me with everything I needed to prepare for the project.

Q: What was the project like?

A: FSVC had arranged a very strong agenda for our time in Moldova. Over the course of 4 days, we met with USAID, the IMF, the NBM, the National Securities Depository (NSD), the National Commission for Financial Markets (NCFM), and the Ministry of Finance. As a result of the meetings and discussions, the team completed an assessment identifying gaps and challenges, and suggesting recommendations for the effort. It should be noted that this was very complex project, with a large, diverse group of stakeholders, significant deliverables, and aggressive timeframes.

Q: What did you enjoy most about working with FSVC?

A: From a personal perspective, I am delighted that I became involved in this effort. Although I have worked in



international financial services for most of my career, this assignment was very different from any that I had tackled before. In addition to learning about the market infrastructure and the issues, I learned so much about the people and the culture. This was in large part due to the FSVC staff explaining the background of the country, the impact that it had on its citizens, and how that is still reflected in some ways.

Q: What would you want potential volunteers to know about FSVC?

If anyone is considering a volunteer assignment like this, I would strongly encourage them to do the research on the effort and participate. In addition to any value you may bring to the project, you may be very surprised by just how personally rewarding it is.

In Memoriam: Raymond C. Brien



FSVC mourns the loss of Raymond Carl Brien, a beloved friend and colleague who passed away April 11, 2017, after losing his battle with cancer. Ray served as FSVC Senior Financial Analyst for 13 years and was a cherished member of the FSVC family. With a quick wit and infectious smile, Ray's knowledge of U.S. Government financial reporting guidelines was invaluable to the organization. His outstanding work over the years has contributed to the successful implementation of dozens of FSVC programs across the developing and emerging market worlds.

Ray is survived by his wife of 17 years, Svetlana Rodina-Brien, his 14-year old son, Daniel David Brien, as well as his father, siblings and many nieces and nephews. His passing is a tremendous loss to our community, and we will miss him greatly.



Upcoming Volunteer Opportunities

Albania

- Consultations to Enhance Early Warning System and Develop Macroprudential Risk Dashboard for the Bank of Albania (BoA) – Q3 2017
- Consultations to Assist the Albanian Deposit Insurance Agency (ADIA) to Perform a Stress Test of the Deposit Insurance Scheme in Albania – Q3 2017
- Consultations and Training to Improve Intelligence Gathering for Tax Fraud Investigations for the Albanian General Tax Administration (AGTA) – Q4 2017
- Consultations to Develop an Assessment of the Current IT System for the AGTA – Q4 2017
- Consultations to Establish a Bank Resolution Unit for the BoA – Q4 2017

U.A.E. (Dubai)

National Money Laundering (ML) and Terrorist Financing (TF) Risk Assessment for the United Arab Emirates:

- Workshop to identify, analyze and evaluate the ML/TF risks in the financial sector – Q3 2017
- Workshop to identify, analyze and evaluate the ML/TF risks in the Non-Bank Financial Institution (NBFi) and Designated Non-Financial Businesses and Professions (DNFBP) sectors – Q3 2017
- Workshop to identify, analyze and evaluate the ML/TF risks in the law enforcement sector – Q3 2017
- Workshop to identify, analyze and evaluate the ML/TF risks in the prosecution sector – Q3 2017

Moldova

- Workshop for the National Bank of Moldova (NBM) to Develop a Media & Social Media Strategy – Q3 2017
- Workshop for the NBM to Build an Internal Communication Framework – Q3 2017
- Consultations with the NBM to draft regulations for their new Central Securities Depository (CSD) – Q3 or Q4 2017
- Commentary to review the NBM's new CSD software contract – Q3 2017
- Workshop with NBM to Develop Mobile Payments Solutions – Q3 2017

About Us

The Financial Services Volunteer Corps (FSVC) is a not-for-profit, public-private partnership that helps strengthen financial sectors in developing and emerging market countries. It does so with the ultimate aim of promoting job creation, economic growth and a better quality of life. FSVC structures practical, results-oriented technical assistance and training missions staffed by senior financial sector professionals who serve as unpaid volunteer experts. Over the past 27 years, more than 9,500 volunteer experts from the international financial, legal and regulatory communities have taken part in 3,000 missions, impacting millions of people in 65 countries.